

Report of Independent Auditors and Financial Statements

Shoes That Fit

June 30, 2023



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Report of Independent Auditors

To the Board of Directors Shoes That Fit

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Shoes That Fit ("the Organization"), which comprise the statement of financial position as of June 30, 2023, the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Shoes That Fit as of June 30, 2023, and the change in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

Moss Adams UP

Los Angeles, California September 22, 2023

Financial Statements

Shoes That Fit Statement of Financial Position June 30, 2023

ASSETS

CURRENT ASSETS	
Cash and cash equivalents	\$ 284,608
Investments	955,743
Inventory	1,311,040
Total Current Assets	2,551,391
FIXED ASSETS	
Office equipment	176,413
Leasehold improvements	22,532
Less accumulated depreciation	(115,275)
Total Fixed Assets	83,670
OTHER ASSETS	
Prepaid expenses and other assets	12,112
Right of use asset, net TOTAL ASSETS	390,658
TOTAL ASSETS	\$ 3,037,831
LIABILITIES AND NET ASSETS	
CURRENT LIABILITIES	
Accounts payable	\$ 165,157
Accrued liabilities	95,278
Current portion of note payable	4,022
Current portion of operating lease liabilities	143,260
Total Current Liabilities	407,717
Note payable- Small Business Adminstration	144,991
Operating lease liabilities, net of current portion	253,308
TOTAL LIABILITIES	806,016
NET ASSETS	
Without Donor Restrictions	2,147,625
With Donor Restrictions	84,190
Total Net Assets	2,231,815
TOTAL LIABILITIES AND NET ASSETS	\$ 3,037,831

Shoes That Fit Statement of Activities For the Year Ended June 30, 2023

	Without Donor Restrictions	With Donor Restrictions	2023 Total
REVENUES AND SUPPORT			
Contributions	\$ 3,069,015	\$-	\$ 3,069,015
Contributions-emergency clothing	62,598	-	62,598
Donated shoes and clothing	8,241,565	-	8,241,565
Net assets released from restriction	-, ,		-,,
by payment	600,000	(600,000)	-
Total Revenues and Support	11,973,178	(600,000)	11,373,178
	,, -	(****,***)	,- , -
EXPENSES			
Program services	11,136,192	-	11,136,192
Management and general	406,569	-	406,569
Fundraising	504,496		504,496
Total Expenses	12,047,256		12,047,256
CHANGE IN NET ASSETS	(74,078)	(600,000)	(674,078)
OTHER CHANGES			
Investment income, net	81,173	7,354	88,527
Total Other Changes	81,173	7,354	88,527
		.,	
CHANGE IN NET ASSETS	7,095	(592,646)	(585,551)
NET ASSETS, BEGINNING OF YEAR	2,140,530	676,836	2,817,366
NET ASSETS, END OF YEAR	\$ 2,147,625	\$ 84,190	\$ 2,231,815

See accompanying notes.

Shoes That Fit Statement of Functional Expenses For the Year Ended June 30, 2023

Distribution of contributed shoes & clothing Salaries and wages \$ 7,985,165 \$ - \$ 7,985,165 Payroll taxes 43,418 23,606 22,660 89,684 Retirement 33,534 10,061 12,295 55,890 Employee benefits 17,898 5,369 6,563 29,830 Professional 60,220 - 60,220 120,440 Bank and investment fees - 21,687 - 21,968 Credit card charges - 21,687 - 21,969 Professional development 2,798 1,599 3,598 7,995 Contributed emergency shoes 1,873,712 - - 1,873,712 Insurance 23,542 1,385 2,770 27,696 Newsletter 2,518 - 2,517 5,035 Office supplies & equipment 52,157 3,068 6,136 61,361 Postage 17,022 1,002 2,003 20,027 Printing 32,325 - 32,325 64,6			Program Services		nagement General]	Fund Raising	,	2023 Total
Salaries and wages 595,108 323,555 310,595 1,229,258 Payroll taxes 43,418 23,606 22,660 89,684 Retirement 33,534 10,061 12,295 55,890 Employee benefits 17,898 5,369 6,563 29,830 Professional 60,220 - 60,220 120,440 Bank and investment fees - 21,687 - 21,96 Credit card charges - 2,196 - 21,987 Contributed emergency shoes 1,873,712 - - 1,873,712 Insurance 23,542 1,385 2,770 27,696 Newsletter 2,518 - 2,517 5,035 Office supplies & equipment 52,157 3,068 6,136 61,361 Postage 17,022 1,002 2,003 20,027 Printing 39,507 2,322 4,649 46,478 Advertising 448 448 - 896 Publi	Distribution of contributed shoes & clothing	\$	7 985 165	\$	_	\$	-	\$	7 985 165
Payroll taxes 43,418 23,606 22,660 89,684 Retirement 33,534 10,061 12,295 55,890 Employee benefits 17,898 5,369 6,563 29,830 Professional 60,220 - 20,440 Bank and investment fees - 21,687 - 21,687 Credit card charges - 2,196 - 2,196 Professional development 2,798 1,599 3,598 7,995 Contributed emergency shoes 1,873,712 - - 1,873,712 Insurance 2,518 - 2,517 5,035 Office supplies & equipment 52,157 3,068 6,136 61,361 Postage 17,022 1,002 2,003 20,027 Printing 39,507 2,322 4,649 46,478 Advertising 448 448 - 896 Publicity 32,325 - 32,325 64,650 Reeognition 14,732 <td></td> <td>Ψ</td> <td></td> <td>Ψ</td> <td>323.555</td> <td>Ψ</td> <td>310.595</td> <td>Ψ</td> <td></td>		Ψ		Ψ	323.555	Ψ	310.595	Ψ	
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Professional 60,220 - 60,220 120,440 Bank and investment fees - 21,687 - 21,687 Credit card charges - 2,196 - 2,196 Professional development 2,798 1,599 3,598 7,995 Contributed emergency shoes 1,873,712 - - 1,873,712 Insurance 23,542 1,385 2,770 27,696 Newsletter 2,518 - 2,517 5,035 Office supplies & equipment 52,157 3,068 6,136 61,361 Postage 17,022 1,002 2,003 20,027 Printing 39,507 2,322 4,649 46,478 Advertising 448 448 - 896 Publicity 32,325 - 32,325 164,650 Rent 131,110 7,712 15,425 154,247 Repairs & maintenance 8,113 478 954 9,545 Telephone <	Employee benefits								
Bank and investment fees - 21,687 - 21,687 Credit card charges - 2,196 - 2,196 Professional development 2,798 1,599 3,598 7,995 Contributed emergency shoes 1,873,712 - - 1,873,712 Insurance 23,542 1,385 2,770 27,696 Newsletter 2,518 - 2,517 5,035 Office supplies & equipment 52,157 3,068 6,136 61,361 Postage 17,022 1,002 2,003 20,027 Printing 39,507 2,322 4,649 46,478 Advertising 448 448 - 896 Publicity 32,325 - 32,325 64,650 Recognition 14,732 - - 14,732 Repairs & maintenance 8,113 478 954 9,545 Telephone 5,671 333 667 6,671 Utilities 4,341 <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td>60,220</td> <td></td> <td></td>					-		60,220		
Credit card charges - 2,196 - 2,196 Professional development 2,798 1,599 3,598 7,995 Contributed emergency shoes 1,873,712 - - 1,873,712 Insurance 23,542 1,385 2,770 27,696 Newsletter 2,518 - 2,517 5,035 Office supplies & equipment 52,157 3,068 6,136 61,361 Postage 17,022 1,002 2,003 20,027 Printing 39,507 2,322 4,649 46,478 Advertising 448 448 - 896 Publicity 32,325 - 32,325 64,650 Recognition 14,732 - - 14,732 Rent 131,110 7,712 15,425 154,247 Repairs & maintenance 8,113 478 954 9,545 Telephone 5,671 333 667 6,671 Utilities 4,341	Bank and investment fees		-		21,687		-		,
Professional development 2,798 1,599 3,598 7,995 Contributed emergency shoes 1,873,712 - - 1,873,712 Insurance 23,542 1,385 2,770 27,696 Newsletter 2,518 - 2,517 5,035 Office supplies & equipment 52,157 3,068 6,136 61,361 Postage 17,022 1,002 2,003 20,027 Printing 39,507 2,322 4,649 46,478 Advertising 448 448 - 896 Publicity 32,325 - 32,325 64,650 Recognition 14,732 - - 14,732 Rent 131,110 7,712 15,425 154,247 Repairs & maintenance 8,113 478 954 9,545 Telephone 5,671 333 667 6,671 Utilities 4,341 256 511 5,108 Travel & entertainment 37,894	Credit card charges		-				-		
Contributed emergency shoes1,873,7121,873,712Insurance23,5421,3852,77027,696Newsletter2,518-2,5175,035Office supplies & equipment52,1573,0686,13661,361Postage17,0221,0022,00320,027Printing39,5072,3224,64946,478Advertising448448-896Publicity32,325-32,32564,650Recognition14,73214,732Rent131,1107,71215,425154,247Repairs & maintenance8,1134789549,545Telephone5,6713336676,671Utilities4,3412565115,108Travel & entertainment37,894-9,47347,367Depreciation22,7841,3402,68126,805Dues2,5871523043,043Contract labor32,599-8,15040,749Licenses7,9707,970Special projects89,01989,019	•		2,798				3,598		
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Office supplies & equipment52,1573,0686,13661,361Postage17,0221,0022,00320,027Printing39,5072,3224,64946,478Advertising448448-896Publicity32,325-32,32564,650Recognition14,73214,732Rent131,1107,71215,425154,247Repairs & maintenance8,1134789549,545Telephone5,6713336676,671Utilities4,3412565115,108Travel & entertainment37,894-9,47347,367Depreciation22,7841,3402,68126,805Dues2,5871523043,043Contract labor32,599-8,15040,749Licenses7,9707,970Special projects89,01989,019	Insurance		23,542		1,385		2,770		27,696
Postage17,0221,0022,00320,027Printing39,5072,3224,64946,478Advertising448448-896Publicity32,325-32,32564,650Recognition14,73214,732Rent131,1107,71215,425154,247Repairs & maintenance8,1134789549,545Telephone5,6713336676,671Utilities4,3412565115,108Travel & entertainment37,894-9,47347,367Depreciation22,7841,3402,68126,805Dues2,5871523043,043Contract labor32,599-8,15040,749Licenses7,9707,970Special projects89,01989,019	Newsletter		2,518		-		2,517		5,035
Printing39,5072,3224,64946,478Advertising448448-896Publicity32,325-32,32564,650Recognition14,73214,732Rent131,1107,71215,425154,247Repairs & maintenance8,1134789549,545Telephone5,6713336676,671Utilities4,3412565115,108Travel & entertainment37,894-9,47347,367Depreciation22,7841,3402,68126,805Dues2,5871523043,043Contract labor32,599-8,15040,749Licenses7,9707,970Special projects89,01989,019	Office supplies & equipment		52,157		3,068		6,136		61,361
Advertising448448-896Publicity32,325-32,32564,650Recognition14,73214,732Rent131,1107,71215,425154,247Repairs & maintenance8,1134789549,545Telephone5,6713336676,671Utilities4,3412565115,108Travel & entertainment37,894-9,47347,367Depreciation22,7841,3402,68126,805Dues2,5871523043,043Contract labor32,599-8,15040,749Licenses7,9707,970Special projects89,01989,019	Postage		17,022		1,002		2,003		20,027
Publicity 32,325 - 32,325 64,650 Recognition 14,732 - - 14,732 Rent 131,110 7,712 15,425 154,247 Repairs & maintenance 8,113 478 954 9,545 Telephone 5,671 333 667 6,671 Utilities 4,341 256 511 5,108 Travel & entertainment 37,894 - 9,473 47,367 Depreciation 22,784 1,340 2,681 26,805 Dues 2,587 152 304 3,043 Contract labor 32,599 - 8,150 40,749 Licenses 7,970 - - 7,970 Special projects 89,019 - - 89,019	Printing		39,507		2,322		4,649		46,478
Recognition14,73214,732Rent131,1107,71215,425154,247Repairs & maintenance8,1134789549,545Telephone5,6713336676,671Utilities4,3412565115,108Travel & entertainment37,894-9,47347,367Depreciation22,7841,3402,68126,805Dues2,5871523043,043Contract labor32,599-8,15040,749Licenses7,9707,970Special projects89,01989,019	Advertising		448		448		-		896
Rent131,1107,71215,425154,247Repairs & maintenance8,1134789549,545Telephone5,6713336676,671Utilities4,3412565115,108Travel & entertainment37,894-9,47347,367Depreciation22,7841,3402,68126,805Dues2,5871523043,043Contract labor32,599-8,15040,749Licenses7,9707,970Special projects89,01989,019	Publicity		32,325		-		32,325		64,650
Repairs & maintenance8,1134789549,545Telephone5,6713336676,671Utilities4,3412565115,108Travel & entertainment37,894-9,47347,367Depreciation22,7841,3402,68126,805Dues2,5871523043,043Contract labor32,599-8,15040,749Licenses7,9707,970Special projects89,01989,019	Recognition		14,732		-		-		14,732
Telephone5,6713336676,671Utilities4,3412565115,108Travel & entertainment37,894-9,47347,367Depreciation22,7841,3402,68126,805Dues2,5871523043,043Contract labor32,599-8,15040,749Licenses7,9707,970Special projects89,01989,019	Rent		131,110		7,712		15,425		154,247
Utilities 4,341 256 511 5,108 Travel & entertainment 37,894 - 9,473 47,367 Depreciation 22,784 1,340 2,681 26,805 Dues 2,587 152 304 3,043 Contract labor 32,599 - 8,150 40,749 Licenses 7,970 - - 7,970 Special projects 89,019 - - 89,019	Repairs & maintenance		8,113		478		954		9,545
Travel & entertainment37,894-9,47347,367Depreciation22,7841,3402,68126,805Dues2,5871523043,043Contract labor32,599-8,15040,749Licenses7,9707,970Special projects89,01989,019	Telephone		5,671		333		667		6,671
Depreciation22,7841,3402,68126,805Dues2,5871523043,043Contract labor32,599-8,15040,749Licenses7,9707,970Special projects89,01989,019	Utilities		,		256		511		5,108
Dues2,5871523043,043Contract labor32,599-8,15040,749Licenses7,9707,970Special projects89,01989,019	Travel & entertainment		,		-		9,473		
Contract labor 32,599 - 8,150 40,749 Licenses 7,970 - - 7,970 Special projects 89,019 - - 89,019	Depreciation		22,784		1,340		2,681		26,805
Licenses 7,970 - - 7,970 Special projects 89,019 - - 89,019	Dues		2,587		152		304		3,043
Special projects 89,019 - 89,019	Contract labor		32,599		-		8,150		40,749
	Licenses		7,970		-		-		7,970
Total \$ 11,136,192 \$ 406,569 \$ 504,496 \$ 12,047,256					-		-		
	Total	\$	11,136,192	\$	406,569	\$	504,496	\$	12,047,256

Shoes That Fit Statement of Cash Flows For the Year Ended June 30, 2023

	2023
CASH FLOWS FROM OPERATING ACTIVITIES	
Change in Net Assets	\$ (585,551)
Depreciation	26,805
Amortization of operating lease right-of-use assets	140,748
Net unrealized gain on investments	(81,072)
Adjustments to reconcile change in	
net assets to net cash used in operating activities	
Inventory	(256,400)
Prepaid expenses and other assets	(190)
Accounts payable	139,677
Accrued liabilities	7,969
Right-of-use assets and operating lease liabilities	 (134,838)
Net cash used in operating activities	 (742,852)
CASH FLOWS FROM INVESTING ACTIVITIES	
Purchase of equipment and leasehold improvements	(3,292)
Purchase of investments	(24,920)
Proceeds from sale of investments	194,920
Net cash provided by investing activities	 166,708
CASH FLOWS FROM FINANCING ACTIVITIES	
Repayment of debt	(987)
Net cash used in financing activities	(987)
,	 <u>/</u>
NET DECREASE IN CASH AND CASH EQUIVALENTS	(577,131)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	 861,739
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 284,608

Note 1 – Summary of Significant Accounting Policies

General – Shoes That Fit (the "Organization") is a non-profit California corporation. Shoes That Fit provides new shoes to children in need so that they can attend school in comfort and with dignity. The organization is dedicated to reducing barriers for children to stay in school and participate in curricular and extracurricular athletic activities, preparing them for a healthy and active future. Research has shown that stress, shame and living in survival mode for children living in poverty disrupt full participation and learning at school, leading to increased dropouts and absenteeism. Shoes are one of the most expensive items that low-income families must provide for children. They are an essential requirement to attend school and are intrinsically tied to a child's sense of self-worth and belonging. Research shows that just 31% of children living in poverty participate in sports and physical activity programs (compared to 70% of their more affluent peers) due to cost and lack of access. Teachers often tell us that Shoes That Fit is the only resource a school has to provide shoes for their students. Our program model provides kids with new shoes that they can be proud to wear.

Basis of accounting – The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

Basis of presentation – The Organization's resources are classified for accounting and reporting purposes into two net asset categories according to the existence or absence of donor-imposed restrictions. Descriptions of the two net asset categories and types of transactions affecting each category follow:

Net assets without donor restrictions – Net assets without donor restrictions are free of donor-imposed restrictions. All revenues, gains, and losses that are not restricted by donors are included in this classification. All expenditures are reported in the without donor restrictions class of net assets, including expenditures funded by restricted contributions. Expenditures funded by restricted contributions are reported in the without donor restrictions net asset class because the use of restricted contributions in accordance with donor stipulations results in the release of such restrictions.

Net assets with donor restrictions – Net assets with donor restrictions are limited as to use by donor-imposed stipulations that may expire with the passage of time or that may be satisfied by action of the Organization. Net assets with donor restrictions also consist of contributed funds subject to donor restrictions requiring that the assets be maintained in perpetuity usually for the purpose of generating investment income to fund current operations.

Cash and cash equivalents – Cash and cash equivalents represent cash and short-term, liquid investments with an original maturity of three months or less, or amounts invested in registered money market funds.

Investments – Investments are carried at fair value. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with investment securities, it is reasonably possible that change in their values could occur in the near term and that such changes could materially affect the investment values.

At times, investments held with financial institutions may exceed the amount of insurance provided by the Securities Investor Protection Corporation. No losses have been experienced on such investments.

Investment transactions are recorded on a trade-date basis, which results in receivables and payables on investment income that have not yet settled at the financial statement date. At June 30, 2023, there were no unsettled trades. Realized gains and losses are calculated using specific identification of units held. Unrealized gains and losses represent gains and losses from changes in the fair value investments from the prior year that have not yet been settled and realized.

Inventory – Inventory, consisting principally of finished goods, are stated at the lower of cost or net realizable value.

Fixed assets – The Organization capitalizes expenditures over \$1,000 as property and equipment. Furniture, office equipment, and leasehold improvements are carried at cost or estimated fair value at date of donation. Depreciation is computed principally by the straight-line method over the useful lives of 5-7 years for office equipment. Leasehold improvements are amortized using the straight-line method over the shorter of the remaining lease term or the estimated useful life of the improvement.

Income taxes – The Organization is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and Section 23701d of the California Revenue and Taxation Code.

Management has analyzed the tax positions taken by the Organization and has concluded that as of June 30, 2023, there were no uncertain positions taken or expected to be taken that would require recognition of a liability (or asset) or disclosure in the financial statements and that material positions taken by the Organization would more likely than not be sustained by examination. Accordingly, the Organization has not recorded an income tax liability for uncertain tax benefits as of June 30, 2023.

Use of estimates – The preparation of the financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses. While management believes that these estimates are reasonable as of June 30, 2023, it is possible that actual results could differ from those estimates.

Credit risk – Financial instruments that potentially subject the Organization to concentrations of credit risk consist of cash that is placed in major financial institutions. The Organization has cash in a major financial institution at times in excess of the amount insured by the Federal Deposit Insurance Corporation (FDIC) during the year ended June 30, 2023. Management considers the risk of loss to be minimal due to the creditworthiness of the financial institution in which the funds are held.

Unconditional contributions – Unconditional contributions, including promises to give, are recognized when the donor makes a pledge to give to the Organization or when received. Contributions received with donor-imposed restrictions are reported as with donor restriction revenues. Upon meeting the restrictions imposed by the donor, the restricted revenues are reclassified to without donor restriction. Conditional contributions in which there is a barrier to overcome and a right of return exists are recorded as revenue in the period in which the condition is met. There were no conditional contributions for the year ended June 30, 2023.

Donated shoes and clothing – The Organization receives a significant number of donated shoes and clothing for distribution to children. The donated items are recorded at estimated fair value as a revenue and related expense on the accompanying financial statements. Such contributions amounted to \$8,304,163 for the year ended June 30, 2023. The fair value was derived from the average cost of the shoes and clothing donated.

Functional expenses – The costs of providing the various programs and other activities have been summarized on a functional basis in the statement of activities. When appropriate, costs are allocated on a direct cost basis to the grant program or supporting services. The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Expenses for salaries, payroll taxes and employee benefits are allocated based on estimates of time and effort. Expenses are allocated based on usage of space.

Recently issued accounting pronouncements – In February 2016, the Financial Accounting Standards Board issued Accounting Standards Update (ASU) No. 2016-02, *Leases*, which supersedes Accounting Standards Codification (ASC) 840, *Leases*, and creates a new topic, ASC 842, *Leases*, which was followed by the ASU 2018-11, which provides an alternative transition method that allows entities to apply the new leases standard at the adoption date and recognize a cumulative-effect adjustment to the opening balance of net assets in the period of adoption (collectively, "ASC 842"). The Organization adopted ASC 842 effective July 1, 2022, and elected the package of transition practical expedients for expired or existing contracts, which does not require reassessment of: (1) whether any of the Organization's contracts are or contain leases, (2) lease classification, and (3) initial direct costs. This standard requires all lessees to recognize a ROU asset and a lease liability, initially measured at the present value of the lease payments, for all leases with a term greater than 12 months. ROU assets represent the Organization's right to use an underlying asset for the lease term and lease liabilities represent the Organization's obligation to make lease payments arising from the lease.

The Organization elected not to apply the recognition requirements in ASC 842 to short-term leases (i.e., leases of 12 months or less). Short-term leases are recognized on a straight-line basis over the lease term without recognition of a lease obligation liability and ROU asset. The Organization elected this accounting policy for all classes of underlying assets. In addition, in accordance with Topic 842, variable lease payments are expensed in the period in which the obligation for those payments is incurred and are not included in the recognition of a lease liability or ROU asset. The Organization has also elected a practical expedient to not separate non-lease components from the lease component.

Options to extend or terminate a lease are considered as part of calculating the lease term to the extent that the option is reasonably certain of exercise. The operating lease does not include the option to purchase the leased property, nor residual value guarantees provided by the lessee, nor restrictions or covenants imposed by the lease. The depreciable life of assets and leasehold improvements are limited by the expected lease term.

The incremental borrowing rate represents the rate of interest that the Organization would expect to pay on a collateralized basis to borrow an amount equal to the lease payments under similar terms. When determinable, the Organization uses the rate implicit in the lease to determine the present value of lease payments. As the Organization's leases do not provide an implicit rate, the Organization uses the risk-free rate based on the information available at the lease commencement date in determining the present value of lease payments. The adoption of ASC 842 on July 1, 2022, resulted in the recognition of \$531,406 ROU assets and \$531,406 lease liabilities as of the adoption date.

Subsequent events – Subsequent events are events or transactions that occur after the statement of financial position date but before the financial statements are available to be issued. The Organization recognizes in the financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the statement of financial position, including the estimates inherent in the process of preparing the financial statements. The Organization's financial statements do not recognize subsequent events that provide evidence about conditions that did not exist at the date of the statement of financial position did not exist at the date of the statement of financial position date and before the financial statements are available to be issued.

The Organization has evaluated events subsequent to June 30, 2023, and through September 22, 2023, the date the financial statements were available to be issued, and it was determined that no events have occurred that would require adjustments to the financial statements.

Note 2 – Investments

Investments at fair value consisted of the following as of June 30, 2023:

Money market funds	\$ 9,766
Mutual funds	234,580
Exchange traded funds	 711,397
Total	\$ 955,743

Note 3 – Fair Value Measurements

U.S. GAAP defines fair value as the prices that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Fair value is based on the assumptions that market participants would use, including a consideration of non-performance risk. U.S. GAAP determines three levels of inputs that may be used to measure fair value as follows:

Level 1 – Quoted unadjusted prices in active markets that are accessible at the measurement date for identical assets or liabilities;

Level 2 – Inputs other than Level 1 that are observable, either directly or indirectly, such as quoted prices in active markets for similar assets or liabilities, quoted prices for identical or similar assets or liabilities in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities; and

Level 3 – Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used maximize the use of observable inputs and minimize the use of unobservable inputs.

As of June 30, 2023, all investments were valued using the Level 1 fair value measurement (quoted prices in active markets).

Note 4 – Retirement Plan

The Organization has a 403(b)-salary deferral plan whereby employees can contribute up to an amount as allowed under Internal Revenue Service Regulations. The Organization matches employee contributions to a maximum of 10% of their salary. Retirement expense for the year ended June 30, 2023, was \$55,890.

Note 5 – Inventory

Inventory is comprised of donated and purchased shoes which will be distributed to children in need of shoes for school. The purchased shoes are recorded at cost. The donated shoes are recorded at estimated fair value.

Note 6 – Net Assets

At June 30, 2023, net assets with donor restrictions consisted of the following:

Perpetually restricted	\$ 84,190
	\$ 84,190

Note 7 – Endowment

The Organization has funds that are functioning as an endowment solely through designation by the Board (quasi-endowment). The earnings provide revenues to fund future operations.

The Organization has adopted investment policies for its quasi-endowment assets that attempt to provide a predictable stream of funding to activities supported by its quasi-endowment while seeking to maintain the purchasing power of the quasi-endowment assets. The endowment assets are invested in a manner to earn, over the long term, an annualized return (net of investment management fees) that exceeds inflation and meets or outperforms the target asset mix relative to the assigned benchmark indices. Actual returns in any given year may vary from these amounts.

Changes in the Organization's quasi-endowment net assets at June 30, 2023, consisted of the following:

	Without Donor estrictions
	 2023
Net assets without donor restrictions-board-	
designated, beginning of year	\$ 801,223
Investment gain	69,542
Net assets without donor restrictions-board-	
designated, end of year	\$ 870,765

Net assets with donor restrictions include an endowment fund to be maintained in perpetuity. Any earnings are restricted for the purchase of shoes.

The Board has interpreted the California Uniform Prudent Management of Institutional Funds Act (CUPMIFA) as requiring the preservation of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary.

As a result of this interpretation, the Organization classifies as net assets with donor restrictions (a) the original value of the gifts donated to the endowment, (b) the original value of subsequent gifts to the endowment, and (c) accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

The remaining portion of the donor-restricted endowment fund is classified as restricted until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by CUPMIFA. In accordance with CUPMIFA, the following factors are to be considered in making a determination to appropriate or accumulate endowment funds:

- The duration and preservation of the fund
- The purposes of the Organization and the donor-restricted endowment fund
- General economic conditions
- The possible effects of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Organization
- The investment policies of the Organization

Changes in the Organization's donor-restricted endowment at June 30, 2023, consisted of the following:

		With Donor strictions
	2023	
Net assets beginning of year	\$	76,836
Investment gain		7,354
Net assets with donor restrictions, end of year	\$	84,190

Note 8 – Liquidity and Availability

The following reflects the Organization's financial assets as of June 30, 2023, and the amounts of those financial assets that are available for use within one year to meet general expenditures:

\$ 284,608
 955,743
\$ 1,240,351
 84,190
\$ 1,156,161

The Organization operates with a balanced budgeting process and anticipates collection of sufficient revenue to cover general expenditures. As part of the Organization's liquidity management plan, it considers the composition of its financial assets to ensure sufficient funds are available as obligations come due. The Organization does not normally spend from its quasi-endowment other than amounts appropriated for general expenditure; however, amounts from the quasi-endowment could be made available through Board's approval and are included in the table above.

Note 9 – Note Payable-Small Business Administration

In 2020, the Organization received an Economic Injury Disaster Loan from the U.S. Small Business Administration for \$150,000. The loan is dated June 26, 2020 and matures on June 26, 2050. Monthly payment of interest and principal of \$641 commences in January 2023. The annual interest rate on the loan is 2.75%. the Organization is required to use the proceeds of the loan solely as working capital to alleviate economic injury caused by disaster which began in 2020. Principal maturities of the loan are as follows:

Years Ending June 30,

2024	\$ 4,022
2025	3,812
2026	3,918
2027	4,027
2028	4,138
Thereafter	 129,096
Total	\$ 149,013

Note 10 – Leases

The Organization has entered into operating leases for the space used for administrative offices in Claremont, California. The Organization leased office space under a lease beginning March 1, 2022 and ending February 28, 2025. The Organization leased additional office space in 2019 under an operating lease beginning September 1, 2019 and ending December 31, 2026. Rent expense for the year ended June 30, 2023, was \$154,247. The leases are classified as operating leases and contains provisions calling for an increase in the monthly rental rate over time.

The components of lease expense for the year ended June 30, 2023, were as follows:

Lease expense	
Operating lease expense	\$ 154,247
Total lease expense	\$ 154,247

The components of lease assets and liabilities on the statement of financial position as of June 30, 2023, are as follows:

\$	531,406 (140,748) 390,658	
\$ \$	143,260 253,308 396,568	
	2.95 years	
	\$ \$ \$ 2.1	

The following table provides supplemental information related to the operating leases in measuring the lease liabilities as of and for the year ended June 30, 2023:

Other information

Cash paid for amounts included in the measurement	
of lease liabilities	
Operating cash flows from operating leases	\$ 148,336
ROU assets obtained in exchange for new operating	
lease liabilities	\$ 531,406

The following represents the minimum lease payments remaining under non-cancelable operating leases for premises as of June 30, 2023:

Years Ending June 30,	
2024	\$ 152,786
2025	132,132
2026	85,621
2027	 43,880
Total lease payments	414,419
Less: imputed interest	 (17,851)
Operating lease liabilities as of June 30, 2023	\$ 396,568

Note 11 – Commitments and Contingencies

Litigation – From time to time, the Organization may be subject to certain claims that arise in the ordinary course of its activities. The Organization accrues contingent liabilities when it is probable that future expenditures will be made and such expenditures can be reasonably estimated. In the opinion of management, there are no pending claims or assertions against the Organization of which the outcome is expected to result in a material adverse effect on the financial position, results of operations, or cash flows of the Organization.